



# IOWA DOT *QUICK* TOUR



Iowa Department  
of Transportation

May 2004



## Iowa DOT at a glance

Iowa's ranking among the 50 states in the following four areas gives some indication of the task facing the Iowa Department of Transportation (DOT):

Population	30th
Land area	23rd
Miles of road	12th
Number of bridges	5th

The DOT's principal responsibilities are to:

- manage more than 9,300 miles of state-owned highways;
- maintain more than 3,927 bridges;
- test and license approximately 2 million drivers;
- register approximately 2,418 aircraft;
- assist in the development, preservation and improvement of 113 public airports;
- inspect and assist in the rehabilitation of Iowa's 4,163 miles of railroad;
- promote river navigation;
- provide financial and management assistance to Iowa's 35 public transit systems;
- assist in the development, preservation and improvement of nearly 1,000 miles of multi-use trails;
- support safe transport of commodities through more than 12,000 miles of pipeline;
- regulate intrastate commercial trucking;
- regulate 5,200 vehicle dealers, recyclers and manufacturers;
- oversee the collection of \$378 million in vehicle title and registration fees for the 3.2 million vehicles registered annually through 99 county treasurers; and
- title and register more than 48,000 publicly-owned motor vehicles.

*Note: Most current data available at time of printing.*

The DOT, created by the Iowa Legislature, began operating July 1, 1975. The newly formed Department of Transportation had a staff of 4,568 full-time equivalents (FTEs). These employees and their responsibilities came from the Highway Commission, Reciprocity Board, Aeronautics Commission, and parts of the Commerce Commission, Department of Revenue and Finance, Department of Public Safety and the Energy Policy Council.

By June 30, 2002, the Iowa DOT had a staff of approximately 3,400 FTEs after restructuring the department to become more efficient in serving our customers. Currently, the workforce equals approximately 3,200 employees.

The seven transportation commissioners set policy for the department and are appointed by the governor, with no more than four from one political party. Membership on the commission is gender-balanced. Commissioners are confirmed by the Iowa Senate and serve on a staggered basis for four-year terms. Commission meetings are usually held monthly in Ames. The meetings are open to the public and follow a printed agenda.

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# Iowa DOT

## Commissioners' Biographies



Hart

### **Thomas W. Hart, Chair**

1830 2nd Avenue, Suite 200  
Rock Island, IL 61201-8038  
Office 563-326-1005; Home 563-324-3119; Fax 309-788-4964  
E-mail: thart@quadcities.org  
Term: May 1, 2001 to April 30, 2005

Hart, a Democrat, works in economic development as president of the Quad City Development Group. The Quad City Development Group is a non-profit agency funded by businesses and local governments of the Quad City area to market the region for economic growth.

Hart lives in Davenport, and is a graduate of St. Ambrose University with a degree in economics. He was elected to the Davenport City Council in 1973 as a sophomore in college, making him one of the youngest elected officials in Iowa. Hart served two terms as Scott County supervisor and three terms as mayor of Davenport.

Hart is a candidate for a master's degree in public administration, with a finance concentration, from Northern Illinois University. This program prepares students to work in the non-profit and governmental sectors. Pursuing this degree is possible because the classes are offered through the Quad Cities Graduate Studies Center.

Hart is married to Jane Domeraski, an art teacher in Davenport, and they have two teenage children.



Boden

### **Suzan E. Boden, Vice Chair**

421 Nebraska St.  
P.O. Box 1557  
Sioux City, IA 51102  
Office 712-252-3226; Home 712-239-3695; Fax 712-252-4873  
E-mail: SuzanBd@aol.com  
Term: May 1, 2004 to April 30, 2008

Boden, a Democrat, is an attorney and a partner in the law firm of Vriezelaar, Tigges, Edgington, Rossi, Bottaro & Boden in Sioux City. She is a graduate of Iowa State University and holds a Juris Doctor degree from the University of South Dakota. She is licensed to practice law in Iowa and South Dakota. Boden is a member of the Iowa State Bar Association, South Dakota Bar Association, and Woodbury County Bar Association.

Boden serves on the Tax Research Conference and the Workers' Compensation Newsletter Committee. She is a member of the Blessed Sacrament Endowment Board and was a member of the American Red Cross Board from 1990 to 1994.

Boden is married to Steven M. Boden, a banker. She and her husband have two children, Cassandra and Brad.



Carmody

**Donald F. Carmody**

c/o Henry County Bank  
100 West Washington Street  
P.O. Box 709  
Mount Pleasant, IA 52641  
Office 319-385-9054; Home 319-986-2285; Fax 319-385-4683  
E-mail: dcarmody@hcbia.com  
Term: May 1, 2002 to April 30, 2006

Carmody, a Republican, is the president and chief executive of the Henry County Bank in Mount Pleasant.

A native of Albia, Carmody received an associate of arts degree from Centerville Community College in 1967 and attended Drake University 1967-69.

Carmody is recognized for nearly 15 years of service as the chairman of the Avenue of the Saints in Iowa corridor association. He has also served as a board member of various civic organizations and participated in numerous industry and political groups. In 1997 Carmody was named "Citizen of the Year" for Mount Pleasant, and he is an honored member of "Who's Who in America."

He and his wife, Mary Lou, have one son, Shawn.



Cleaveland

**Barry A. Cleaveland**

1435 McPherson Ave.  
Council Bluffs, IA 51503  
Home: 712-323-7480  
E-mail: bcleaveland@cox.net  
Term: May 1, 2002 to April 30, 2006

Cleaveland, a Republican, manages his family's farm located near Council Bluffs. He was born and raised in that community.

He is a graduate of Abraham Lincoln High School in Council Bluffs and majored in physics at the University of Iowa.

Cleaveland previously served as the assistant director of underwriting and product development for American Agrisure, Inc. of Council Bluffs; assistant vice president and field operations director of Great American Insurance Company of Overland Park, KS; staff director of operations for USDA's Federal Crop Insurance Corporation (FCIC) in Kansas City, MO; and as district director in the FCIC office located in Canandaigua, NY.

Cleaveland is a member of the Council Bluffs Planning Commission and Governor's Education Roundtable, and he is on the board of directors of the Community Education Foundation. He also recently completed a term on the board of directors of the Healthy and Well Kids in Iowa (HAWK-I).

He and his wife, Cindy, reside in Council Bluffs.



Jones Crawford

**Patricia Jones Crawford**

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Des Moines, IA 50304-0837  
Office 515-245-3463; Home 515-223-0535; Fax 515-245-8453  
E-mail: patricia.j.crawford@wellsfargo.com  
Term: May 1, 2001 to April 30, 2005

Crawford, a Democrat, is the senior vice president and director of marketing for Wells Fargo Bank Iowa, N.A. of Des Moines.

She is a graduate of the LBC High School in Bath, South Carolina. Crawford also holds a bachelor of science degree from the University of California at Los Angeles, and a master's degree in urban and regional planning from the University of South California.

For four years Crawford served as an adjunct assistant professor at Howard University in Washington, D.C., where she taught a graduate level course in the School of Architecture and Planning.

Crawford was previously employed by Better Homes and Gardens Real Estate Service, the Office for Planning and Programming for the state of Iowa, and National Capital Planning Commission in Washington, D.C.

She currently is and has been associated with several boards, civic organizations, and community groups.

Patricia Jones Crawford is married to James M. Crawford, a corporate officer in the government relations department for Principal Financial Group, and lives in Clive. They have one son, Courtney, a graduate of Washington University and a medical student at Michigan State University College of Human Medicine.



MacGregor

**Barbara L. MacGregor**

680 East State Street  
Mason City, IA 50401  
Home 641-423-6820  
E-mail: bpmac12@msn.com  
Term: May 1, 2004 to April 30, 2008

MacGregor, a Republican, is a graduate of Cornell College in Mount Vernon. MacGregor started her career as a teacher. She has served on numerous boards at the local and state level. Most recently she served as president of the Iowa Natural Heritage Foundation and is still an active board member. She also served as president of the Cerro Gordo Medical Alliance. Currently, MacGregor is serving on the River Front Commission in Mason City and as chair of River City TREES. In 1999 MacGregor was named Mason City's "Distinguished Citizen" by the chamber of commerce. She has two children.



Danielson

**Jeff Danielson**

3906 Monterey Dr.  
Waterloo, IA 50701-3527  
Home 319-236-0611  
E-mail: jeffdanielson11@mchsi.com  
Term: May 1, 2003, to April 30, 2007

Danielson, a Democrat, is a firefighter for the city of Cedar Falls.

He is a graduate of the University of Northern Iowa (UNI), with a master's degree in public policy (focusing on organizational management). He holds a bachelor's degree in public administration (summa cum laude) from UNI and earned his associate of arts degree from Hawkeye Community College in general studies.

Danielson is a 1988 graduate of Waterloo Central High.

Prior to joining the fire department, Danielson served in the United States Navy as an electronics warfare technician from 1988 to 1994. He served onboard the USS Vincennes (CG-49) and the USS Cowpens (CG-63), both homeported in San Diego, Calif. While on active duty he completed two six-month deployments to the Arabian Gulf in support of U.S. operations in the Middle East. During his enlistment Danielson earned the Navy Good Conduct, Armed Forces Expeditionary, Southwest Asia and National Defense Service medals. He left the Navy as a petty officer second class/E-5.

Danielson serves as commissioner on the city of Waterloo's Planning and Zoning Commission. He is a board member of the Red Cross (Hawkeye Chapter) and the UNI Leadership Advisory Board. He is a member of the Iowa Firemen's Association, International Association of Fire Fighters, Waterloo Exchange Club and Waterloo Elks Lodge #290, and is a life member of the AMVETS Post 49 of Cedar Falls. He is past president of the Cedar Falls Fire Fighters Association and past chair of the United Way campaign for the City of Cedar Falls.

He is married to Kim, a loan interviewer with John Deere Community Credit Union, and is the father of Brendan and Erin, who attend Waterloo public schools.



# Iowa DOT

## Director's Biography



Wandro

**Mark F. Wandro, P.E., L.S.**

Director  
800 Lincoln Way  
Ames, IA 50010  
515-239-1111

Mark Wandro was appointed director by Governor Thomas J. Vilsack, effective Aug. 30, 1999.

Prior to his appointment as DOT director, Wandro served as assistant county engineer with the Polk County Department of Public Works, a position he had held since 1989. Before working with Polk County, Wandro worked with the Iowa DOT for five years. He served as assistant resident construction engineer in the Cherokee and Des Moines resident construction engineers' offices from January 1989 to July 1989, and was an engineer-in-training assigned to the Cherokee resident construction engineer's office from July 1984 to December 1988.

A graduate of Iowa State University, Wandro holds a Professional Engineer National Certification and a Professional Land Surveyor National Certification, and is licensed in the state of Iowa for both of these certifications.



# Iowa DOT

## Division Responsibilities

### **Director's Staff Division**

Provides federal and state policy development and evaluation; identifies and analyzes major transportation issues; develops administrative rules and the Policies and Procedures Manual; coordinates internal and external public affairs; provides technical editing, publication, photography and video services to the department; provides investigation of affirmative action issues; and administers the quality management and state legislative programs.

### **Highway Division**

Responsible for project design, contracts, construction, technical assistance and consultation, right-of-way issues, and environmental investigations/compliance; ensures consistency with engineering practices and acts as liaison with the U.S. DOT, local jurisdictions, the construction industry and professional associations; reviews traffic safety situations/issues and maintains safety management systems; develops transportation technology transfer; manages the preservation and operation of the transportation system to ensure safe travel; administers and provides statewide direction for all maintenance activities completed by contract and DOT forces; plans and administers maintenance of highways and bridges, bridge inspection program, traffic services, and snow and ice control; oversees Adopt-A-Highway program, maintenance information management systems, bridge and highway painting, roadside management, rest area administration, road weather information systems, bridge and highway detour and embargo maps, highway lighting, and utility, access and drainage permits; monitors and evaluates the performance of field operations in all maintenance functions; facilitates the coordination and management of departmental research activities in collaboration with other divisions, U.S. DOT, Transportation Research Board, National Cooperative Highway Research Program, American Association of State Highway and Transportation Officials, Iowa Highway Research Board, universities, other states, private sector partners, and state and local agencies; facilitates research needs identification, research program development and implementation, and related funding; responsible for planning, development, maintenance and support of information technology within the Highway Division and integration of information technology into all aspects of the division's functions and responsibilities; manages engineering co-op program; enhances the safety, efficiency, mobility and convenience of the state's transportation system through intelligent transportation systems; and provides team facilitation, training and partnering through workplace initiatives.

### **Information Technology Division**

Provides internal support services, automation support, and facilities and equipment support; assists internal and external customers in applying technology to the business needs of the department; collects, processes and disseminates information throughout the department; monitors the constantly changing business and information environment; maximizes current investments in technology; implements new technologies and new directions; and coordinates information sharing.

### **Modal Division**

The Office of Aviation serves as an advocate and deliverer of services that promote and enhance a safe and healthy transportation system in Iowa. The Aviation Office administers several funding programs for airport improvement projects and works as a liaison with the Federal Aviation Administration. Office staff emphasizes advocacy, building partnerships and economic development. The Office of Rail Transportation delivers a variety of programs and services to maintain a viable rail infrastructure system in Iowa. The Rail Office administers several programs to improve the safety of highway-railroad crossings, and several programs to assist railroads to improve their trackage. The office promotes the importance of the rail system to Iowa's economy. The Office of Public Transit promotes a public transportation system that meets the transportation needs of Iowans through advocacy, technical assistance, and administration of state and federal funds. The Office of Public Transit promotes coordination of all public transportation through the designated public transit agencies while providing technical assistance to agencies receiving federal funds. The office serves as a liaison with the Federal Transit Administration in distributing funds to transit agencies in Iowa. The river section promotes transportation on Iowa's navigable rivers. This section also represents Iowa navigation interests with other state and federal agencies.

## **Motor Vehicle Division**

Administers and enforces federal and state motor vehicle laws and regulations, including the testing, licensing and appropriate sanctioning of all drivers; maintains/updates all driver history files for Iowa drivers, and cooperates with other jurisdictions in sharing data concerning out-of-state drivers; maintains and updates crash reports and information; administers financial responsibility laws; suspends or revokes driving privileges of drivers who have committed OWI or other problem-driver offenses, and lifts suspension or revocation when compliance is achieved; administers driver improvement program and motorcycle rider program; titles and registers vehicles which operate interstate; registers aircraft and aircraft dealers; routes over-dimension vehicles on Iowa's primary and interstate highways; administers fuel tax and single state registration program for Iowa-based carriers; issue intrastate authority to for-hire carriers; issues trip permits for temporary travel in Iowa; enforces federal motor carrier safety standards and hazardous materials regulations; enforces size, weight, authority, fuel and registration laws; investigates title and odometer fraud; resolves failure to transfer title complaints; performs salvage theft examinations; investigates driver's license fraudulent applications; provides seminars to retail and liquor establishment personnel and local law enforcement concerning driver license fraud detection; titles and issues registrations for all official vehicles and special and personalized plates; issues all red light certificates for all privately owned emergency vehicles; approves and processes abandoned vehicle reports for all law enforcement agencies; processes surety bonds for vehicles missing supporting ownership documents; administers county-based registration and refunds for non-interstate vehicles; regulates all dealer, manufacturer, wholesaler, recycler and leasing licensing programs including revocations/suspensions, administers and issues persons with disabilities permits; and regulates and issues all vehicle registration fees through rate book programs so counties are aware of vehicle registration fees.<sup>8</sup>

### **Operations and Finance Division**

Provides internal support services for: facilities' management, including facility design and construction, building and grounds maintenance, lease management, and work site remodeling and relocation; procurement and distribution activities, including specification development, purchasing, equipment assignment, inventory management and surplus disposal; administration of central motor pool, fueling site, and warehouse and distribution center; document services, including graphic art services, forms management, records management, printing and assembly, photo lab services, and mail services; human resource management, including labor relations, employee training coordination, oversight of classification and pay matters, recruitment coordination, administration of drug screening, employee relocation assistance, educational assistance, employee recognition programs, and employee benefits administration; and financial management, including budget development and monitoring, administering the agency's accounting and payroll systems, conducting external and motor carrier audits, and handling workers' compensation and tort claims.

### **Planning & Programming Division**

Responsible for development of both long- and short-range transportation system plans; conducts public involvement sessions; administers the Revitalize Iowa's Sound Economy (RISE) Program; develops city, county and state transportation maps; administers the State Transportation Enhancement Program; develops the State Transportation Improvement Program (STIP); administers the State Recreational Trails Program; develops the department's Five-Year Program; administers the National Trails Program; establishes and maintains the department's traffic and roadway condition data bases; administers the Iowa Clean Air Attainment Program (ICAAP); develops traffic forecasts for highway projects; coordinates planning activities with the MPOs and RPAs; manages the traffic count program; and manages special legislative and congressionally-mandated studies.

